

## Green, Michelle

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**From:** Miller, Scott  
**Sent:** Friday, February 19, 2016 4:35 PM  
**To:** Saskowski, Ronald  
**Subject:** FW: Clinch River + Smokey Mountain Smelters Reuse Assessment Work Plans  
**Attachments:** Clinch River\_ReuseAssessment\_WorkPlan\_Draft\_16.02.10.docx;  
SmokeyMtnSmelters\_ReuseAssessment\_WorkPlan\_DRAFT\_021816.docx

Hello Ron,  
Please save this to SEMS for Clinch River and Smokey Mountain Smelters.  
Thank you,  
Scott

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**From:** Matt Robbie [mailto:mrobbie@skeo.com]  
**Sent:** Friday, February 19, 2016 5:00 AM  
**To:** Miller, Scott <Miller.Scott@epa.gov>  
**Cc:** Beth Schermerhorn <bschermerhorn@skeo.com>; ahefner@skeo.com; Akanksha Chopra <achopra@skeo.com>; Sarah Malpass <smalpass@skeo.com>  
**Subject:** Clinch River + Smokey Mountain Smelters Reuse Assessment Work Plans

Hi Scott,

Skeo Solutions has developed the attached draft work plans for reuse assessments at the Clinch River site (Harriman, TN) and Smokey Mountain Smelters site (Knoxville, TN). Please let us know if you have any comments or input on the two work plans.

I was hoping we could set up a call in the next few weeks to finalize the work plans, discuss the timing for rolling out on these two reuse assessments (reaching out to local stakeholders, coordinating site visits, etc...). Please let us know if either March 2, 3 or 4<sup>th</sup> could work for you for a conference call. We have assembled our team and we are looking forward to working with you on these two exciting reuse assessments!

Matt Robbie  
Senior Planner, Community Planning & Revitalization Group  
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## Work Plan – Draft

### Clinch River Site Reuse Assessment

February 15, 2016

EPA Region 4 requested support from Skeo Solutions for the Clinch River Site in Harriman, TN. At the Clinch River site, EPA has conducted removal actions at the former paper/linerboard manufacturing plant. Removal activities have successfully stabilized the site creating a riverfront property suitable for recreational use. The City of Harriman has developed a recreational reuse concept plan for the site. EPA is requesting assistance from Skeo Solutions to assist in identifying an implementation funding strategy for the City's reuse concept plan. The following table outlines tasks to be provided by consultants Skeo Solutions to support EPA, City of Harriman, and local stakeholders in identifying potential funding options and an implementation strategy for proposed recreational reuse concepts at the Clinch River Corporation site.

#### Clinch River Reuse Support Activities

<i>Tasks</i>	<i>Approximate Timeframes</i>
<b>Task 1: Site Visit and Situation Assessment</b> <ul style="list-style-type: none"> <li>• Conduct kick off call with EPA Region 4 to clarify the site status and reuse support needs.</li> <li>• Compile and review site documents and City of Harriman's recreational reuse concept plan and related materials (planning documents, previous visioning work).</li> <li>• Coordinate and participate in site visit and reuse discussion with representatives from the City of Harriman and EPA to confirm roles and potential other reuse support needs.</li> <li>• Develop summary memo documenting remedial status of the site, and community, stakeholder and reuse considerations.</li> <li>• Convene teleconference with EPA site team to confirm activities as needed based on site visit findings.</li> </ul> <b>Deliverable: Site Visit Summary Memo and Final Work Plan</b>	Feb - April 2016
<b>Task 2: Funding and Implementation Research</b> <ul style="list-style-type: none"> <li>• Building on the City's concept plan and stakeholder reuse considerations, conduct research to identify potential funding sources and implementation strategy options for the reuse concept plan.</li> <li>• Convene teleconference with EPA to share research summary outlining possible funding resources.</li> </ul> <b>Deliverable: Draft and revised draft Reuse Funding and Implementation Research Summary</b>	May - June 2016
<b>Task 3: Implementation Action Plan</b> <ul style="list-style-type: none"> <li>• Develop 2-4 page document summarizes the city's proposed reuse concept and identifies potential funding sources for implementation and actions needed to coordinate site removal and redevelopment activities.</li> </ul>	July - August 2016

Tasks	Approximate Timeframes
<ul style="list-style-type: none"> <li>• Share document for review with by EPA, City of Harriman and other stakeholders; revise and finalize.</li> </ul> <p><b><i>Deliverable: Draft and Final Implementation Action Plan</i></b></p>	

## Work Plan – Draft

### Smokey Mountain Smelters Site Reuse Assessment

February 18, 2016

The EPA Region 4 Superfund Redevelopment Initiative has requested assistance from Skeo Solutions to provide reuse support for the Smokey Mountain Smelters Site (site) in Knoxville, TN. EPA selected a remedy in 2015 for the site, a former fertilizer and secondary aluminum smelter located in South Knoxville adjacent to a public housing complex. Preliminary reuse ideas were discussed during Proposed Plan meetings prior to the release of the site's Record of Decision, and EPA has identified a need for further support to the community in refining reuse goals and reuse opportunities to inform remedial design and long-term stewardship at the site.

The following table outlines the tasks to be performed by consultants Skeo Solutions to support EPA Region 4, the City of Knoxville and local stakeholders by clarifying community needs and stakeholder reuse goals for the site; evaluating future land use and reuse opportunities; and developing reuse concepts and steps to coordinate remedy implementation, local planning efforts, site reuse and long-term stewardship activities.

#### Smokey Mountain Smelters Site Reuse Assessment Activities

<i>Tasks</i>	<i>Approximate Timeframes</i>
<p><b>Task 1: Preliminary Information Gathering</b></p> <ul style="list-style-type: none"><li>• Conduct kick off call with EPA Region 4 to clarify the site status, ownership status, public engagement, and reuse support goals and needs.</li><li>• Gather and review site documents (EPA's 2015 Record of Decision, Proposed Plan and comments, remedial design scoping information) and community information (City of Knoxville planning documents and neighborhood/community initiatives).</li><li>• Convene and participate in conference call(s) with EPA and City of Knoxville to discuss EPA reuse support and City plans/planning efforts, and with neighborhood organizations to identify community capacity needs, stakeholders to engage and public engagement options, avenues and timing.</li></ul> <p><b><i>Deliverable: Work Plan, Stakeholder List and Conference Call Summaries.</i></b></p>	<p>Feb-Mar 2016</p>
<p><b>Task 2. Site and Community Visit</b></p> <ul style="list-style-type: none"><li>• Coordinate and participate in site visit in coordination with EPA and community stakeholders to include tour of the SMS site and surrounding neighborhoods, and individual meetings with the City, neighborhood representatives and other key stakeholders as appropriate to identify reuse goals for the site and neighborhood priorities.</li><li>• Develop summary memo based on Task 1 information gathering and site visit that outlines key stakeholder considerations and preliminary future use goals for the site.</li></ul> <p><b><i>Deliverable: Site and Community Visit Summary Memo</i></b></p>	<p>Mar-May 2016</p>



<i>Tasks</i>	<i>Approximate Timeframes</i>
<p><b>Task 3: Site Reuse Assessment</b></p> <ul style="list-style-type: none"> <li>Develop a reuse assessment for the site based on stakeholder goals, contextual analysis. Analyses will take into account surrounding context, as well as physical and remedial constraints at the site. The site reuse assessment will identify anticipated future land uses, reuse suitability zones across the site and potential reuse options to help inform remedial design.</li> <li>Integrate the reuse assessment materials into a presentation, or other materials as appropriate, for review by EPA Region 4; a revised presentation/set of materials will be shared and further refined in a community reuse working session.</li> </ul> <p><b>Deliverable: Draft Reuse Assessment Report</b></p>	Jun – Jul 2016
<p><b>Task 4: Community Reuse Working Session</b></p> <ul style="list-style-type: none"> <li>Coordinate and facilitate a community meeting, planning charrette or targeted stakeholder workshop to share the draft reuse assessment and potential reuse options, develop scenarios and identify near-term action items for coordination of remedial and local planning activities.</li> <li>Based on working session, develop a future land use concept or concepts illustrating how the community's reuse goals could be accommodated at the site.</li> </ul> <p><b>Deliverable: Working session materials, working session summary and future land use concept(s).</b></p>	Aug – Sept 2016
<p><b>Task 5: Reuse Framework Summary Document</b></p> <ul style="list-style-type: none"> <li>Develop a concise 4-8 page reuse framework summary document that outlines site reuse suitability and a reuse concept plan along with reuse goals, priorities and opportunities identified through site reuse assessment and working session input. The reuse framework can serve as a tool to clarify remedy constraints, and integrate community reuse priorities into the remedial design process. In addition, the reuse framework will identify a set of steps or actions needed to coordinate remedy implementation, local planning, site redevelopment and long-term stewardship activities</li> <li>Share draft summary document with EPA, City of Knoxville and stakeholders; revise and finalize based on input</li> </ul> <p><b>Deliverable: Draft and Final Summary Handout</b></p>	Oct-Nov 2016
<p><b>Task 6: Post reuse framework support (Optional): *</b></p> <ul style="list-style-type: none"> <li>Additional meeting(s) for capacity building among local stakeholder groups between Tasks 3 and 4.</li> <li>Reuse framework implementation support with city and stakeholders.</li> </ul>	TBD

\* Optional task not included in current funding for SMS Reuse Support; Skeo and EPA can evaluate potential needs for these activities during Tasks 1 and 2.